BOARD OF MANAGEMENT

AGENDA

A meeting of the Board of Management will be held at 14:00 on Tuesday 16 June 2026 in the Boardroom at Milton Road Campus.

	AGENDA	Lead Speaker	Paper
1	**WELCOME & APOLOGIES**	Chair	
2	**DECLARATIONS OF INTEREST**	Chair	
3	**MINUTES OF THE PREVIOUS MEETING**	Chair	A
4	**MATTERS ARISING REPORT**	Chair	B
5	**CHAIR'S REPORT**	Chair	C
6	**PRINCIPAL & CHIEF EXECUTIVE REPORT**	A Cumberford	D
7	**EDINBURGH COLLEGE STUDENTS' ASSOCIATION**	A Lowe / M O'Driscoll	
	I. Proposal for a Board-student forum		E
	II. Impact Report 2025/26		F
	III. Budget & Planning Report 2025/26		G
8	**APPROVAL OF COLLEGE STRATEGY - EC 2030+**	J Buglass	H
9	**FINANCE**		
	I. Management Accounts	A Williamson / M Jeffrey	I
	II. Approval Of Indicative College Budget 2026/27		J
10	**FEDERATION MODEL PROPOSAL**	Chair	K
11	**GOVERNANCE REPORT**	F Rudge	L
	I. Review of Committee Operations 2025/26		
	II. Vice-Chair for the Board and its Committees		
	III. Board Membership		
	IV. Board Improvement Plan		
	V. Risk Appetite Statement		

12 REPORTS FROM COMMITTEES

12.1 Finance, Business Development & Resources	F Doring	
12.2 People and Remuneration	I McLaughlan	
12.3 Student Success		
12.4 Audit & Risk Assurance Committee	B Troup	
13 ANY OTHER COMPETENT BUSINESS	Chair	Verbal
13.1 Board Reflections / Feedback		
13.2 Board Departures		

14 FOR INFORMATION

14.1 Health & Safety Report: Q3 2025/26
14.2 Top Level Risk Register - Summary
14.3 Board of Management: Agenda Planner 2026/27

Minutes of Committee Meetings

14.4 Finance, Business Development & Resources Committee: 29-04-26
14.5 Audit and Risk Assurance Committee: 20-05-26
14.6 People & Remuneration Committee: 21-05-26
14.7 Finance, Business Development & Resources Committee: 02-06-26
14.8 Student Success Committee: 04-06-26

15 DATE OF NEXT MEETING: 24 SEPTEMBER 2026