

AUDIT & RISK ASSURANCE COMMITTEE



A meeting of the Audit & Risk Assurance Committee will be held at 15:00 hours on Wednesday 20 May 2026 in the Boardroom at Sighthill Campus.

AGENDA		Lead Speaker	Paper
1	WELCOME & APOLOGIES	Chair	
2	DECLARATIONS OF INTEREST	Chair	
3	MINUTES OF THE PREVIOUS MEETING	Chair	A
4	MATTERS ARISING REPORT	Chair	B
5	RISK ASSURANCE		
5.1	Risk Management Report	A Williamson	C
5.2	Deep Dive: Employer Relations	S Clyne	Verbal
5.3	Deep Dive: Transformation Programme Controls	J Buglass	D
6	INTERNAL AUDIT		
6.1	Summary of Audit Recommendations	A Williamson	E
6.2	Internal Audit Report: Health & Safety	BDO	F
6.3	Draft Internal Audit Plan 2026/27	BDO	G
7	EXTERNAL AUDIT		
7.1	2025/26 Annual Audit Plan	Forvis Mazars	H
8	COMMITTEE OPERATIONS		
8.1	Review of Committee Operations for 2025-26	F Rudge	I
8.2	Review of Risk Appetite Statements	F Rudge	J
9	ANY OTHER COMPETENT BUSINESS		
9.1	Horizon Scanning Update	BDO / Forvis Mazars	
9.2	Whistleblowing & Fraud	A Williamson	

10 FOR INFORMATION

10.1 Audit & Risk Assurance Committee: Business Planner

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11 DATE OF NEXT MEETING: 7 OCTOBER 2026