

BOARD OF MANAGEMENT

AGENDA

A meeting of the Board of Management will be held at 14:00 on Thursday 11 December 2025 in the Boardroom at Milton Road Campus.

	AGENDA	Lead Speaker	Paper
1	WELCOME & APOLOGIES	Chair	
2	DECLARATIONS OF INTEREST	Chair	
3	MINUTES OF THE PREVIOUS MEETING	Chair	A
4	MATTERS ARISING REPORT	Chair	B
5	CHAIR'S REPORT		Verbal
	FOR APPROVAL		
6	ANNUAL REPORT & FINANCIAL STATEMENTS FOR THE PERIOD TO 31 JULY 2025	B Troup / A Williamson / M Speight	C
	I. Audit & Risk Assurance Committee Annual Report 2024/25		
	II. Annual Report & Financial Statements to 31 July 2025		
	III. 2024/25 External Auditors Annual Report		
	IV. Letter of Representation		
	<i>Break for the signing of the Annual Accounts by the Chair and the Principal</i>		
	FOR DISCUSSION		
7	PRINCIPAL & CHIEF EXECUTIVE REPORT	A Cumberland	D
	I. Update on Board Key Performance Indicators	J Buglass	Pres

8	EDINBURGH COLLEGE STUDENTS' ASSOCIATION REPORT	A Lowe / M O'Driscoll	E
9	GOVERNANCE REPORT	F Rudge	F
10	REPORTS FROM COMMITTEES		
10.1	Finance, Business Development & Resources	F Doring	Verbal
10.1.1	Management Accounts to October 2025	A Williamson	G
10.1.2	Financial Forecasts 2024/25 to 2027/28	A Williamson	Pres
10.2	People and Remuneration	I McLaughlan	Verbal
10.3	Student Success	K Signorini	Verbal
10.4	Audit & Risk Assurance Committee	B Troup	Verbal
11	ANY OTHER COMPETENT BUSINESS	Chair	Verbal
11.1	Board Reflections / Feedback		
11.2	Chief Operating Officer		
12	FOR INFORMATION		
12.1	Health & Safety Report: Q1 2025/26		
12.2	Top Level Risk Register - Summary		
12.3	Board of Management: Agenda Planner 2025/26		
12.4	Draft Estates Strategy		
	Minutes of Committee Meetings		
12.5	Audit and Risk Assurance Committee: 08-10-25		
12.6	Student Success Committee: 13-11-25		
12.7	People & Remuneration Committee: 18-11-25		
12.8	Finance, Business Development & Resources Committee: 20-11-25		
12.9	Audit and Risk Assurance Committee: 26-11-25		
13	DATE OF NEXT MEETING: 24 MARCH 2026		