



BOARD OF MANAGEMENT

AGENDA

A meeting of the Board of Management will be held at 14:00 on Thursday 11 December 2025 in the Boardroom at Milton Road Campus.

AGENDA	Lead Speaker	Paper
1 WELCOME & APOLOGIES	Chair	
2 DECLARATIONS OF INTEREST	Chair	
3 MINUTES OF THE PREVIOUS MEETING	Chair	A
4 MATTERS ARISING REPORT	Chair	B
5 CHAIR'S REPORT		Verbal
FOR APPROVAL		
6 ANNUAL REPORT & FINANCIAL STATEMENTS FOR THE PERIOD TO 31 JULY 2025	B Troup / A Williamson / M Speight	C
I. Audit & Risk Assurance Committee Annual Report 2024/25		
II. Annual Report & Financial Statements to 31 July 2025		
III. 2024/25 External Auditors Annual Report		
IV. Letter of Representation		
<i>Break for the signing of the Annual Accounts by the Chair and the Principal</i>		
FOR DISCUSSION		
7 PRINCIPAL & CHIEF EXECUTIVE REPORT	A Cumberford	D
I. Update on Board Key Performance Indicators	J Buglass	Pres

8	EDINBURGH COLLEGE STUDENTS' ASSOCIATION REPORT	A Lowe / M O'Driscoll	E
9	GOVERNANCE REPORT	F Rudge	F
10 REPORTS FROM COMMITTEES			
	10.1 Finance, Business Development & Resources	F Doring	Verbal
	10.1.1 Management Accounts to October 2025	A Williamson	G
	10.1.2 Financial Forecasts 2024/25 to 2027/28	A Williamson	Pres
	10.2 People and Remuneration	I McLaughlan	Verbal
	10.3 Student Success	K Signorini	Verbal
	10.4 Audit & Risk Assurance Committee	B Troup	Verbal
	11 ANY OTHER COMPETENT BUSINESS	Chair	Verbal
	11.1 Board Reflections / Feedback		
	11.2 Chief Operating Officer		
12 FOR INFORMATION			
	12.1 Health & Safety Report: Q1 2025/26		
	12.2 Top Level Risk Register - Summary		
	12.3 Board of Management: Agenda Planner 2025/26		
	12.4 Draft Estates Strategy		
	Minutes of Committee Meetings		
	12.5 Audit and Risk Assurance Committee: 08-10-25		
	12.6 Student Success Committee: 13-11-25		
	12.7 People & Remuneration Committee: 18-11-25		
	12.8 Finance, Business Development & Resources Committee: 20-11-25		
	12.9 Audit and Risk Assurance Committee: 26-11-25		
	13 DATE OF NEXT MEETING: 24 MARCH 2026		