



For the future you want

## BOARD OF MANAGEMENT

### AGENDA

A meeting of the Board of Management will be held at 14:00 hours on Tuesday, 10 December 2019 in the Boardroom, Milton Road Campus.

		Lead Speaker	Paper
1	WELCOME & APOLOGIES	Chair	
2	DECLARATIONS OF INTEREST	Chair	
3	MINUTES OF PREVIOUS MEETING <i>for approval</i>	Chair	A
4	MATTERS ARISING	Chair	B
5	BOARD DEVELOPMENT DAY 29.10.19	Chair	C
6	STRATEGIC DISCUSSION: THE COLLEGE OF THE FUTURE INTERIM REPORT	A Cumberford	D
7	DRAFT REGIONAL OUTCOME AGREEMENT 2020/21	J Buglass	E
8	EDINBURGH COLLEGE STUDENTS' ASSOCIATION REPORT	C Ford	F

*[Refreshment Break]*

9	COMMITTEE BUSINESS		
9.1	<u>Audit &amp; Risk Assurance Committee</u>		
	Minutes 09.10.19	N Paul	G
	Minutes 20.11.19	N Paul	H
	Annual Report & Financial Statement for the period to July 2019 <i>for approval</i>	N Paul	I
	i. A&RA Committee Annual Report		
	ii. Annual Accounts to July 2019		
	iii. External Audit Annual Report		
	iv. Letter of Representation		
	Summary Top Risk Register	N Croft	J

9.2	<u>Policy &amp; Resources Committee</u> Minutes 12.11.19 Digital Strategy <i>for approval</i> Environmental Sustainability Strategy Recruitment & Retention Dashboard Management Accounts to October 2019	A Landels J Buglass N Croft J Pearson A Williamson	<b>K</b> <b>L</b> <b>M</b> <b>N</b> <b>O</b>
9.3	<u>Academic Council</u> Minutes 15.11.19	F Riddoch	<b>P</b>
9.4	<u>Corporate Development Committee</u> Minutes 19.11.19	L Drummond	<b>Q (to follow)</b>
9.5	<u>Nominations Committee</u> Non-Executive Recruitment Update	Chair	<b>Verbal</b>
10	CLOSED ITEM(S) OF BUSINESS		
10.1	<u>Policy &amp; Resources Committee</u> Closed Minutes 12.11.19	Chair	<b>R</b>
<i>[Refreshment Break]</i>			
11	PRINCIPAL & CHIEF EXECUTIVE REPORT	A Cumberland	<b>S</b>
12	GOVERNANCE REPORT 12.1 Governance Update 12.2 Board Effectiveness Review 2019	N Croft N Croft	<b>T</b> <b>Verbal</b>
13	NATIONAL REPORT	Chair	<b>Verbal</b>
14	DEVELOPMENT TRUST: JOINT WORKING GROUP REPORT <i>for approval</i>	A Colquhoun	<b>U</b>
15	ANY OTHER COMPETENT BUSINESS 15.1 Board of Management: Agenda Planner 2019/20	Chair	<b>V</b>
16	FOR INFORMATION 16.1 RIDDOR Report	A Williamson	<b>W</b>
17	DATE OF NEXT MEETING: 24 March 2019		
17.1	<u>Upcoming Committee Dates</u> Policy & Resources Committee 25.02.20 Academic Council 28.02.20 Corporate Development Committee 03.03.20 Audit & Risk Assurance Committee 04.03.20		